Winner 2013

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### THE WORLD

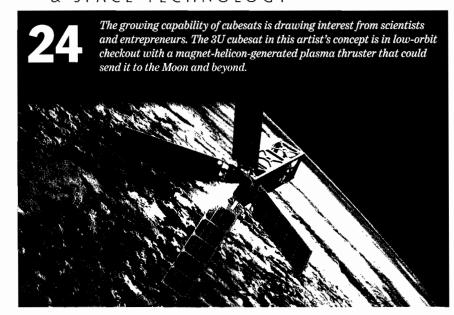
- 15 Iberia plans to renew its widebody fleet with a total of 16 new Airbus A350s and A330s between 2015-20
- 15 Cockpit voice recorder damage hindering efforts to discover why an MD-83 crashed in Mali last month
- **16** Ten years later, Rosetta arrives at destination to become first spacecraft to rendezvous with a comet

#### SPACE

- **24** Tight government budgets and commercial potential drive tiny spacecraft to powerful capabilities
- **26** Core stage preparations continue as momentum builds for assembly and test of first space launch system
- **26** NASA poised to award at least one contract to its industry partners in the Commercial Crew Program

# **AVIATION WEEK**

& SPACE TECHNOLOGY



28 Russia's Proton rocket faces technical setbacks, geopolitical tensions and increased competition

### **BUSINESS**

**29** Finmeccanica begins deep-rooted review as it struggles to boost profitability and cash flow

### **DEFENSE**

- **30 UCAV feasibility** study renews French-British aerospace industry cooperation for 2030s aircraft
- 32 Japanese defense ministry assault ship proposal would help enlarge the country's naval aviation capability

### AIR TRANSPORT

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- **34** NTSB's Asiana 214 report highlights a trend of the past several years: an escalation of dissenting opinions
- 35 Lufthansa, Air France-KLM may be too late in preparing to bolster their presence in Europe's LCC market

### **PILOT REPORT**

**37 Eclipse VLJ** finally is maturing into a full-fledged business jet, albeit the smallest now in production

### **AEROSPACE'S NEW FRONTIERS**

- **40** How aircraft are flown and air traffic is managed could change dramatically as unmanned flight grows
- 44 Autonomous technology certain to be required if aviation is to become a ubiquitous mode of transport

# ON THE COVER **AVIATIONWEEK**

Advances in autonomy, robotics, supercomputing and neuroscience could change the face of aerospace over the coming decades if technology, societal, regulatory and other challenges can be overcome. Our special report on innovation begins on page 40. The cover design by Aviation Week's Art Department features the Atlas robot developed for the Defense Advanced Research Projects Agency by Boston Dynamics. Elsewhere is a report on friction among NTSB members on aircraft automation issues in the wake of the Asiana Flight 214 crash (page 34).

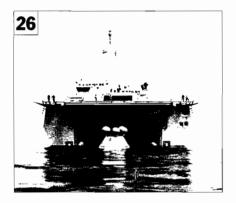


37 The upgraded Eclipse 550 is approaching the very-lightjet's potential



57 Members of Aviation Week's 40 Under Forty stand out for their multifaceted excellence

- 45 Neurotechnology advances affecting performance of pilots, air traffic controllers and system operators
- 48 Semiconductor technology is reaching fundamental limits, and the next step is not yet clear
- **49** Computational simulation set to expand beyond aircraft design, into lifetime monitoring



53 New approach to supercomputing could be required to tackle aerospace's hard problems

ntents

30

### WORKFORCE

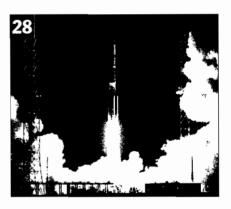
- **54 2014 seen** as the year aerospace and defense retirements no longer hover at 3.5% or below
- 55 It's still a white man's world in U.S. aerospace and defense, and probably will be for a while longer
- **56** Prospect of hands-on, leading-edge work continues to be a key factor for A&D in attracting new employees

### **40 UNDER FORTY**

**57** Talent runs deep in A&D, with some exhibiting strong leadership and a smart, fearless approach to business

### **EDITORIAL**

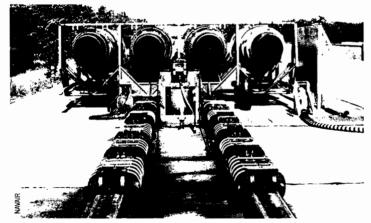
74 JSF program must explain how engine failures have been addressed, how overruns will be avoided



## On the Web %

A round-up of what you're reading on AviationWeek.com

Senior Naval Editor Michael Fabey filed an Ares blog post from He describes air ops on the carrier — Read his post and see photos. *ow.ly/A4eHy* 



The Naval Air Warfare Center Aircraft Div. (Navair) is considering electromagnetic rails to replace or augment two legacy thrusting systems used to test arresting gear. See more photos and read about Navair's effort. ow.ly/A4eUg



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### **ENGINE PRESSURE**

Core assembly of the first pair of CFM International Leap-1A engines

is underway, marking the start of a production run that has already amassed

across three

variants. Read our story on page 33, then listen to Senior Propulsion Editor Guy Norris and Aviation Week Intelligence Network Executive Editor Jim Mathews as

—and the business imperative for CFM to get it right.

On Pierre Sparaco's opinion column on the Airbus A320neo, user M. 5teve wrote: "Is driving down prices and reacting to every whim of the market a sound strategy, or

define the market-knowing that lower prices and overcapacity will hurt both of them in the mediumto long-term?" ow.ly/A4gFM