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### France Bureau Chief Thierry

**Dubois** tests an augmented-reality head-mounted display (HMD) in a Thales simulator in Bordeaux while reporting with Safety Editor

John Croft on Thales's increasing use of data analytics and artificial intelligence (see page 82). To aid

pilots in poor-visibility conditions, the HMD superimposes the

image of a runway over the actual view of the runway out the window. Thales photo.





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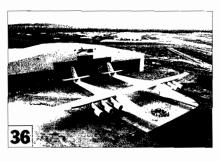
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30 Middle East political drama scrambles Big Three Gulf carriers



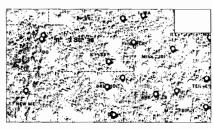
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# ON THE COVER

As the biennial Paris Air Show begins, Airbus and other European aerospace companies are reinventing themselves to be more nimble, more digital and less politically driven. A special report begins on page 64. The cover image is a NASA composite from the Visible Infrared Imaging Radiometer Suite on the Suomi National Polar-orbiting Partnership satellite operated by the U.S. National Oceanic and Atmospheric Administration.

Also in this issue: Programs to watch (pages 96-107) and Europe's up-and-comers (pages 70-91).

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